



Upper Nicola Band Annual Financial Report Year Ended March 31, 2026

Crowe MacKay LLP

Topic

- Steps leading to the Annual Financial Reporting
- Auditor's Responsibilities
- Independent Auditors' Report
- Financial Analysis

Reporting Process



Chief and Council

- Signs funding agreements
- Hires executive and appoints officers
- Appoints Finance and Audit Committee
- Approves the annual operating and capital budgets
- Engages an independent auditor to audit and prepare annual (March 31) financial statements

Reporting Process



Management

- Hires staff (with executive approval)
- Develops and implements internal controls
- Safeguards assets
- Delivers programs and services
- Completes accounting
- Prepares financial statements

Reporting Process

ISC, FNHA and Others



- Provides funds
- Issues financial reporting requirements
- Works with Chief and Council, Management and auditors in the preparation of the financial statements

Reporting Process



Crowe MacKay LLP

- Appointed as auditors
- Conducts audit tests and other audit procedures
- Prepares the March 31 financial statements
- Prepares an opinion on the audited March 31, 2026 financial statements

Auditors' Responsibilities

- Be independent and objective
- Conduct the audit in accordance with Canadian Auditing Standards
- Report to the members
- Bring significant observations to the attention of Chief and Council, Finance and Audit Committee, and management, and make recommendations in connection with the accounting records and financial reporting

Independent Auditors' Report

Audit Opinion

Basis for Clean Opinion

- We are satisfied with the results of our testing and audit procedures
- Clean audit opinion on the consolidated financial statements

Opinion

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the First Nation as at March 31, 2026, and the results of its consolidated operations, its changes in its consolidated net financial assets, and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Review of March 31, 2026 Financial Statements

Summary of the **Upper Nicola Band** Financial Statements for the year ended **March 31, 2026 and 2025.**

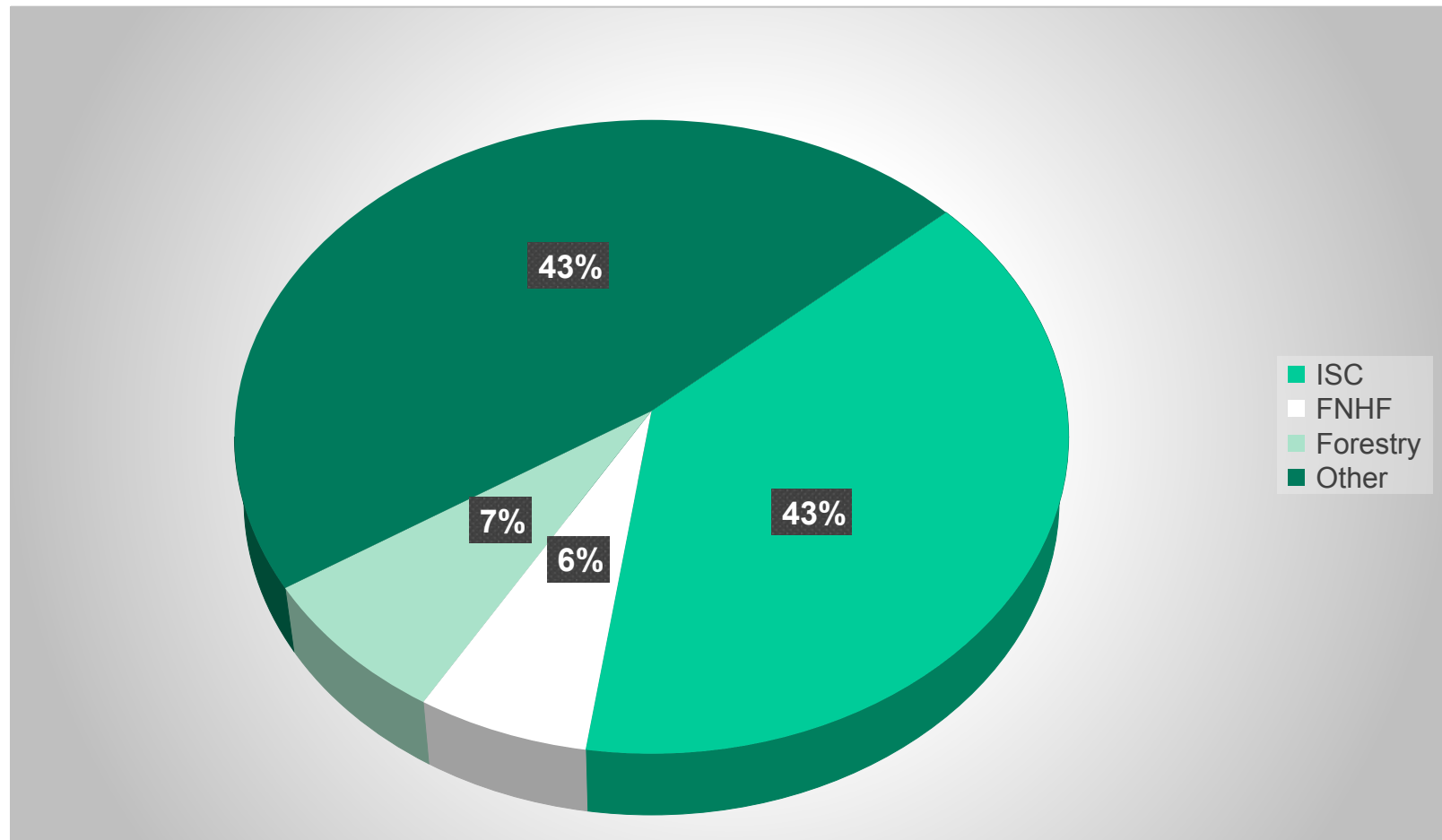
Statement of Operations (000's)

	2026	2025
Revenue	35,779	36,135
Expenditures	(18,212)	(17,524)
Excess of revenue over expenditures	17,568	18,611

Summary of Revenue (000's)

	2026	2025
Indigenous Services Canada	20,690	15,651
First Nation Health Authority	2,139	2,233
Forestry Licenses	1,101	2,676
Other Funding Sources	11,849	15,575
Total Revenue	35,779	36,135

Summary of Revenues (\$36,026,000)



Summary of Expenses – by Segment (000's)

	2026	2025
Administration	3,087	2,484
Amortization	1,666	1,313
Community and Social Services	4,773	4,097
Economic Development	30	18
Education	3,300	2,898
Forestry	30	1,148
Health	2,216	2,213
Housing	1,369	1,553
Language and Culture	242	242
Other	443	474
Title and Rights	961	1,028
Property Tax	27	7
Capital Fund	69	69
	18,212	17,524

Assets (000's)

	2026	2025
Cash	19,938	30,116
Accounts Receivable	2,882	3,764
Due from related party	981	42
Marketable securities	25,895	23,701
Long-term investments	2,066	2,555
Trust funds held by Ottawa	77	72
Total Current Assets	51,839	60,252
Capital Assets	49,696	34,723
Prepaid expenses	129	38
Total Assets	101,664	95,013

Liabilities (000's)

	2026	2025
Accounts payable and accrued liabilities	3,004	3,008
Deferred revenue	8,132	19,786
Upper Nicola Trust	113	113
Long-term debt	14,252	14,092
Total Liabilities	25,501	37,000

Summary of Assets, Liabilities and Accumulated Surplus (000's)

	2026	2025
Assets	101,664	95,013
Liabilities	(25,501)	(37,000)
Accumulated Surplus	76,164	58,013

Accumulated Surplus (000's)

	2026	2025
Operating Fund	31,197	28,397
Capital Fund	34,762	20,583
Investment Fund	2,555	2,555
Social Housing Fund	2,529	1,964
Trust Fund	77	72
	71,121	53,553